

ZIMMER BIOMET HOLDINGS, INC.

CHARTER OF THE CORPORATE GOVERNANCE COMMITTEE OF THE BOARD OF DIRECTORS

Purpose

The Corporate Governance Committee (the "Committee") is appointed by the Board of Directors (the "Board") of Zimmer Biomet Holdings, Inc. (the "Company") (1) to assist the Board by identifying and recommending to the Board individuals qualified to serve as directors of the Company for nomination at each annual meeting of stockholders and to fill vacancies on the Board; (2) to develop and recommend to the Board the Corporate Governance Guidelines applicable to the Company; (3) to lead the Board in its annual review of the Board's performance; (4) to recommend to the Board director nominees for each committee; and (5) to assist the Board in its oversight with respect to matters that involve the Company's image, reputation and standing as a responsible corporate citizen.

Committee Membership

The Committee shall consist of at least three directors. The members of the Committee shall meet the independence requirements of the New York Stock Exchange and the categorical standards of independence set forth in the Company's Corporate Governance Guidelines.

The members of the Committee and the Chair of the Committee shall be appointed by the Board and may be replaced by the Board. The Committee may form and delegate authority to subcommittees when appropriate, provided the subcommittees are composed entirely of independent directors.

Committee Authority and Responsibilities

1. The Committee shall make recommendations to the Board regarding the size and composition of the Board and develop and recommend to the Board criteria based on the needs of the Board (such as independence, industry or other professional expertise, relevant skills and experience and diversity) for the selection of individuals to be considered as candidates for election to the Board. The Committee shall identify possible nominees who meet such specified criteria. The Committee shall actively seek individuals qualified to become Board members for recommendation to the Board.
2. The Committee shall consider director candidates recommended by stockholders pursuant to the procedures set forth in the Company's Corporate Governance Guidelines as well as persons proposed to be nominated for election by stockholders at an annual meeting in accordance with the Company's Restated By-Laws.
3. The Committee shall recommend to the Board the director nominees for each annual meeting of stockholders and to fill vacancies on the Board. The Committee shall also recommend to the Board for appointment the members and the Chair for each committee of the Board.
4. The Committee shall review from time to time the Board's leadership structure and shall recommend to the Board any proposed changes to such structure.
5. The Committee shall make a recommendation to the Board whether to accept a resignation tendered by an incumbent director who either receives more votes "against" than "for" his or her election or who retires from his or her employment or materially changes his or her position or job responsibilities.
6. The Committee shall develop and recommend to the Board an annual self-evaluation process for the Board and its committees. The Committee shall oversee the annual self-evaluations. The Committee shall report annually to the Board with an assessment of Board and committee performance following the self-evaluations.

7. The Committee shall recommend to the full Board for approval the form and amount of compensation to be paid to non-management directors. The Committee, in cooperation with the Compensation and Management Development Committee, will review director compensation as frequently as the Committee deems it necessary and shall consult with the Compensation and Management Development Committee with respect to any proposed changes in director compensation.
8. The Committee shall review individual director performance from time to time in connection with the decision whether such director should be re-nominated to the Board by examining factors such as experience, business judgment, integrity, time and commitment, teamwork and independence.
9. The Committee shall develop and recommend to the Board for approval Corporate Governance Guidelines applicable to the Company and shall reassess such guidelines annually and recommend any proposed changes to the Board for approval.
10. The Committee shall have the sole authority to retain and terminate any search firm to be used to identify director candidates and shall have sole authority to approve the search firm's fees and other retention terms. The Committee shall also have authority to obtain advice and assistance from external legal or other advisors, without consulting or obtaining the approval of the full Board or any officer of the Company in advance.
11. The Committee shall assist the Board in its oversight with respect to matters that involve the Company's image, reputation and standing as a responsible corporate citizen, including review and consideration of the following from time to time as the Committee deems appropriate:
 - current and emerging political, social, environmental, corporate citizenship and public policy issues and trends that may affect the Company's business activities, performance, reputation or public image;
 - the Company's public policy, government relations and advocacy activities, including its policies on political contributions and the activities of the Zimmer Biomet Political Action Committee;
 - the Company's sustainability activities, including initiatives related to the environment and climate change;
 - the Company's community relations activities and charitable contributions, including the underlying philosophy, goals and purposes of the Company's contribution activities;
 - the Company's initiatives related to promoting access to healthcare and other social responsibility issues; and
 - shareholder proposals submitted for inclusion in the Company's proxy materials that relate to public policy or social responsibility issues.
12. The Committee shall meet at least three times annually, or more frequently as circumstances dictate. The Committee shall meet at least once prior to the time when nominees for the Board are to be determined for inclusion in the proxy statement for the Company's annual meeting of stockholders.
13. The Committee shall make regular reports to the Board.
14. The Committee shall review and reassess the adequacy of this Charter annually and recommend any proposed changes to the Board for approval.
15. The Committee shall annually review its own performance.

Rev. November 8, 2021